MINUTES OF THE ANNUAL RETREAT OF MAYOR AND CITY COUNCIL HELD
MARCH 21 – 22, 2018

March 21, 2018
The Mayor and Council of the City of Goldsboro, North Carolina, met for their Annual Retreat beginning March 21, 2018 at 8:30 a.m. at the Goldsboro Event Center, 1501 S. Slocumb Street, Goldsboro, North Carolina with attendance for March 21, 2018 as follows:

Councilmembers Present: Mayor Chuck Allen (arrived at 11:02 a.m.)
Mayor Pro Tem David Ham
Councilmember Antonio Williams
Councilmember Bill Broadaway
Councilmember Bevan Foster (arrived at 10:08 a.m.)
Councilmember Gene Aycock

Councilmembers Absent: Councilmember Mark Stevens

Other Members Present: Scott Stevens, City Manager
Ron Lawrence, City Attorney (arrived at 8:35 a.m.)
Melissa Corser, City Clerk
Randy Guthrie, Assistant City Manager
Octavius Murphy, Assistant to the City Manager
Kaye Scott, Finance Director
Mike West, Police Chief
Rick Fletcher, Public Works Director
Mike Wagner, Deputy Public Works Director – Utilities
Chad Edge, Deputy Public Works Director – Operations
Scott Barnard, Parks & Recreation Director
Jennifer Collins, Interim Planning Director
Allen Anderson, Chief Building Inspector
Julie Metz, DGDC Director
Sherry Archibald, Paramount & Goldsboro Event Center Director
Shycole Simpson-Carter, Community Relations Director
Marty Anderson, City Engineer
Bernadette Carter-Dove, HR Director
Scott Williams, IT Director
Ashlin Glatthar, Travel & Tourism Director
James Farfour, Interim Fire Chief
Rochelle Moore, News Argus Reporter
Carl Martin, Citizen

Call to Order
The meeting was called to order by Mayor Pro Tem Ham at 8:30 a.m.

Adoption of the Agenda
Upon motion of Councilmember Broadaway, seconded by Councilmember Aycock and unanimously carried, Council adopted the agenda.

Review of Last Year’s Retreat Decisions
Mr. Scott Stevens reviewed and provided an update on last year’s retreat decisions.

Strategic Plan Update
Mr. Octavius Murphy provided the following information:

The Strategic Plan’s Core Team
- Mike Wagner
- Julie Metz
- Shycole Simpson-Carter
- Bernadette Dove
- Mike West
- Ashlin Glatthar
Octavius Murphy

Mission Statement: The City provides services, promotes equality, and protects the well-being of all citizens for a better tomorrow.


Values: Professionalism, Integrity, Customer-focused

Goals: Safe and secure community.

Strong and diverse economy.

Exceptional quality of life.

Racial and cultural harmony.

Model for excellence in government.

Grow Goldsboro

- Critical Success Factor
  - Address Council’s Top Priorities
  - Timeline
    - 2018 Timeline (2nd and 3rd Quarters)
      - Install Internal Process (Employees)
    - 2019 Timeline (2nd and 3rd Quarters)
      - Install External Process (Citizens)
    - Grow Goldsboro’s Branding Initiatives
    - Logo
    - Arm bands and Posters
    - Facebook, Instagram, Twitter and Snapchat

Mayor Pro Tem Ham thanked Mr. Murphy for the update.

Street Resurfacing

Mr. Marty Anderson provided the following information:

2018-2019 Proposed Street Resurfacing

Pavement Condition Survey

- Pavement Distress Type
- Pavement Condition Rating (PCR)
- Last survey was completed by Engineering staff in February 2018

Pavement Condition Rating (PCR)

- PCR range is 0 to 100
- 0 is the worst condition
- 100 is the best condition
- A good pavement condition is considered >75-80

Pavement Condition Rating Statistics

- Total number of paved streets within the PCR database = ~159 miles
  - Street miles with PCR < 10 = ~4.3 miles
  - Street miles with PCR < 20 = ~8.4 miles
  - Street miles with PCR < 30 = ~15.6 miles
  - Street miles with PCR < 40 = ~23.9 miles
  - Street miles with PCR < 50 = ~23.9 miles
  - Street miles with PCR < 60 = ~55.3 miles
  - Street miles with PCR < 70 = ~71.7 miles
  - Street miles with PCR < 80 = ~95.0 miles
- Current percentage of paved street miles with a PCR < 80 = ~60% (~51% per 2009 Pavement Condition Survey findings)
- Average percentage of paved street miles with a PCR < 80 for cities our size = ~35% (per 2009 Pavement Condition Survey findings)
- After 2018-2019 Street Resurfacing completion (~10.6 miles), street miles with a PCR < 80 = ~53%
- After 2019-2020 Street Resurfacing completion (~8.5 miles), street miles with a PCR < 80 = ~48%

2018-2019 Street Resurfacing Schedule
- Late March 2018 – Street resurfacing list finalized
- Late April/Early May 2018 – Detailed drawings and estimate completed
- Late May/Early June 2018 – Project bid documents completed and advertised
- Late June/Early July 2018 – Project bid opening
- 2nd Council Meeting in July 2018 – Project award by City Council
- Late August/Early September 2018 – Project construction begins
- Late February/Early March 2019 – Project complete

Mr. Anderson also provided a list of recommended streets for resurfacing. Council agreed to look at the list of proposed streets to be resurfaced and finalize the list in April.

**Annual Police Department Update**

Chief West reviewed the following information:

**Seniority List**
110 Sworn Law Enforcement Officers

<table>
<thead>
<tr>
<th>Years of Service</th>
<th>Number of Officers/Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Over 20 years</td>
<td>12 – 11%</td>
</tr>
<tr>
<td>Over 10 but less than 20 years</td>
<td>31 – 28%</td>
</tr>
<tr>
<td>Over 5 but less than 10 years</td>
<td>20 – 18%</td>
</tr>
<tr>
<td>Less than 5 years</td>
<td>37 – 34%</td>
</tr>
<tr>
<td>Vacant</td>
<td>10 – 9%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>110</td>
</tr>
</tbody>
</table>

**Sworn Officer Assignments**

Chief - 1  
VICE - 5

Operations Division
- Major – 1  
- Patrol - 56 (7)  
- Warrants - 2Park - 1  
3 Applicants in Pre-Hire / BLET set to graduate in August 2018.

Investigations Division
- Major - 1  
- Investigators - 12  
- CID - 4  
- Crime Prevention - 4  
- SRO - 3

Support Services Division
- Major - 1  
- Intel - 1  
- Housing Unit - 5 (2)  
- SEU-5 (1)  
- GSU-3  
- Training-2  
- Community Partnership Coordinator-2

Office of Professional Development - 1
- Office of Professional Development - 1
- 11 Vacancies

Councilmember Broadaway asked how many school resource officers were on staff. Chief West stated 3. Council discussed school safety. Council would like to have a conversation with the County Commissioners and the Sheriff regarding School Resource Officers and funding.

**Crime Stats**

GPD Uniformed Crime Reporting

<table>
<thead>
<tr>
<th>OFFENSES</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>% CHG</th>
</tr>
</thead>
<tbody>
<tr>
<td>Homicide</td>
<td>5</td>
<td>6</td>
<td>9</td>
<td>11</td>
<td>11</td>
<td>0 %</td>
</tr>
<tr>
<td>Rape</td>
<td>5</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>1</td>
<td>-67 %</td>
</tr>
<tr>
<td>Robbery</td>
<td>67</td>
<td>75</td>
<td>91</td>
<td>84</td>
<td>81</td>
<td>-4 %</td>
</tr>
<tr>
<td>Aggr. Assault</td>
<td>214</td>
<td>259</td>
<td>363</td>
<td>307</td>
<td>213</td>
<td>-31 %</td>
</tr>
</tbody>
</table>

3
Simple Assault 344 351 436 411 387 -6 %
Burglary 573 463 541 484 376 -22 %
Larceny 1690 1671 1642 1433 1526 +6 %
Vehicle Theft 103 91 83 103 65 -37 %
Arson 0 6 2 5 3 -40 %
TOTAL 3001 2923 3169 2841 2663 -6 %
Criminal Investigations Division
11 - Investigators are assigned to the Criminal Investigations Division

4 – Crimes Against Persons
3 – Property Crimes
3 – Financial Crimes
1 – Juvenile/Missing Persons/Sex Crimes

Investigator Case Load 2017
- 87 Cases assigned to 4 Persons Crimes Investigators
- 202 Cases assigned to 3 Property Crimes Investigators
- 181 Cases assigned to 3 Financial Crimes Investigators
- 46 Cases assigned to 1 Juvenile/Missing Person/Sex Crimes Investigator
- A total of 524 Felony cases were assigned to this division in 2017 (Average 61 cases per Investigator) 26% decrease from 2016.

*The case load is consistent with other departments.

Clearance Rate
Goldsboro Police Department’s UCR Clearance Rate vs. National Rate

In 2017 the Goldsboro Police Department cleared 32% of UCR Crimes compared to the National average of 33.2%

Training Hours 2017
Officers of the Goldsboro Police Department received 10,079.05 hours of training in 2017. This training includes the 24 hours of training mandated by the NC Criminal Justice Education and Training Standards Commission for each sworn officer, along with other specialized training courses to enhance the officer’s skills and knowledge as they continue to effectively serve the citizens of Goldsboro.

*Community Policing Training (Quality of Life Issues)
*De-Escalation Training
*Implicit Bias Training

Police Vehicles
66 Total Vehicles
64 Take Home
2 Spare

Model Year
2014 – 2 2016 – 7 2018 – 2
* 2018 average age of Admin Vehicles is 9 yrs. old

FY 18-19 Police/Admin Vehicle Request
(12) 2018 Dodge Charger
(4) 2018 Ford Escapes
(1) 2018 Ford F150 (Fleet Maintenance)

CALEA
The Commission on Accreditation for Law Enforcement Agencies, Inc., (CALEA®) was created in 1979 as a credentialing authority through the joint efforts of law enforcement's major executive associations:
International Association of Chiefs of Police (IACP);
National Organization of Black Law Enforcement Executives (NOBLE);
National Sheriffs’ Association (NSA); and the Police Executive Research Forum (PERF).

The purpose of CALEA’s Accreditation Programs is to improve the delivery of public safety services, primarily by: maintaining a body of standards, developed by public safety practitioners,
covering a wide range of up-to-date public safety initiatives; establishing and administering an accreditation process; and recognizing professional excellence.

CALEA Accreditation Process

- Accreditation Manager hired on August 11, 2017
- Enrollment in CALEA on August 22, 2017
- Currently in Self Assessment with 28 months remaining
- Rewriting and drafting policies and associated forms
  - Two additional ordinance revisions and Charter Amendment is in progress
  - Approximately 100 written directives and 100 forms
  - Anticipate that 40 written directives will be reviewed by the City Attorney prior to implementation (those involving high liability)
- Goal over the next few months is to roll out Power DMS our document management system
  - Distribution and tracking of all directives
- Begin collecting proofs of compliance for all 360+ standards and add to Power DMS
  - Ex. Proof of Inspections - the written directive and a vehicle inspection form

CALEA’s Goals

- Strengthen crime prevention and control capabilities;
- Formalize essential management procedures;
- Establish fair and nondiscriminatory personnel practices;
- Improve service delivery;
- Solidify interagency cooperation and coordination; and
- Increase community and staff confidence in the agency.

The CALEA Accreditation Process is a proven modern management model; once implemented, it presents the Chief Executive Officer (CEO), on a continuing basis, with a blueprint that promotes the efficient use of resources and improves service delivery—regardless of the size, geographic location, or functional responsibilities of the agency.

CALEA Accredited Agencies In North Carolina

- 63 Agencies Awarded Accreditation
- 11 Agencies in Self-Assessment
- 58% of the total agencies accredited or seeking accreditation are municipal LE Agencies.

Accredited Agencies


What did we accomplish in 2017?

- Implemented 35 Body Cameras
- Fully Staffed the Gang Suppression Unit (3)
- Fully Staffed the VICE Unit (5)
  - One member assigned to the U.S. Marshals Violent Fugitive Task Force
- Spillman Technology (December 5th)
  - CAD, RMS, Mobile Data & Field Reporting, Mapping & GIS, Crime Analysis & CompStat, Data Sharing, and Personnel & Resources
- Increased our community involvement
  - Our Community Cares, Coffee with a Cop, Police Activities League, Community Round-Table Discussions
- Reduced UCR by 6%
- Hired Accreditation Manager and enrolled in CALEA
- Emergency Response Team
- Created Office of Professional Development (Recruiting, Complaints, Grants)
- Realigned Investigation Personnel and Fully Staffed the Division (12)
- Implemented the Police Activities League (PAL)
2018 Goals
• Replace older In-Car Cameras
• Replace all Mobil Data Terminals (MDT)
• Implement body cameras from all sworn personnel
• Expand the Police Activity League
• Increase UCR Clearance Rate
• Continue policy revisions and implementation
• Full utilization of Power DMS for document management
• Strive to obtain an ethnic and gender composition of sworn personnel that is proportionate to the City of Goldsboro’s available workforce

Chief West shared information regarding the new Spillman software.

Council also discussed presence of officers in schools, housing areas, neighborhoods and downtown, community policing, personnel and body cams.

Staff to report back on the number of complaints received in the Police Department for 2017 and 2018 year to date.

Downtown Sanitation Services
Mr. Rick Fletcher presented the following information:

Background & Concerns
• Downtown Growth & Development – New Requirements
  ▪ Current operations don’t effectively meet existing sanitation needs
  ▪ Projected growth will exacerbate the situation
• Limited Space to Build Dumpster Corrals – City or Private
  ▪ Residents w/out real estate/area to put containers exempt too
  ▪ Businesses/Residents using dumpsters & waste baskets w/out paying
• Dumpsters and Containers Overflowing with Trash
  ▪ Walnut Street Alley
    – Behind Terrace Room
  ▪ Center Street
    – Off Center Pizza
  ▪ Center Street
    – Premier Cuts
  ▪ John Street
    – Torero’s

Objectives
• Eliminate Unsightly Dumpsters and Containers
  ▪ Currently placed outside corrals and in alleyways
• Opportunity to Provide Better Service at Reduced Rate
  ▪ Economies of Scale – spread costs across more businesses
  ▪ One set monthly rate with unlimited use – No Tipping/Dumpling Fees
• More Efficient use of Manpower & Resources
  ▪ Servicing Dumpsters – only requires one operator

Example – John Street Parking Lot
• Dumpster Corral – City Owned (1)
• Individual Business Dumpsters
  ▪ Center Street Taphouse (2)
  ▪ Darwin’s (3)
  ▪ Habitat ReStore (4)
  ▪ Bread of Heaven (5)
• Containers (95 Gallon)
  ▪ Alleyway Across from City Hall (6)
  ▪ Alleyway Near Darwin’s – Walnut St Businesses
Recommendations

- Open the Dialog – *start discussion*
  - Address the problem before it gets worse citywide
- Propose Consolidating Dumpster Use
  - Everyone pays predetermined fee based on category
- Require everyone with a water account to purchase refuse service – City’s or Private
- Enforce Current Corral Requirement for Dumpsters
- Combination of Efforts

Business Categories & Current Fees

- Proposed Business Categories
- Use Service History to Define Future Proposed Rates
  - Case by case basis to keep fair
- Reduced Rates to Incentivize
  - Anticipate lower rates w/shared use
  - Compensates for any inconvenience

<table>
<thead>
<tr>
<th>Business Type</th>
<th>Current Rates (Monthly)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restaurants (Bread of Heaven,</td>
<td>$300.00</td>
</tr>
<tr>
<td>Flying Shamrock)</td>
<td></td>
</tr>
<tr>
<td>Bars (Center St.)</td>
<td>$175.00</td>
</tr>
<tr>
<td>Cafés, Snack Bars &amp; Retail Center Pizza (Uniquely R’s, Off</td>
<td>$120.00</td>
</tr>
<tr>
<td>Small Business/Admin Offices - Previously used Rollouts)</td>
<td></td>
</tr>
<tr>
<td>Residential / Apartments</td>
<td>$22.00</td>
</tr>
</tbody>
</table>

Council discussed. Council agreed staff could proceed with conversations with downtown businesses on downtown sanitation services and bring back.

**AMI Update**

Ms. Kaye Scott provided an update on the AMI Project. Ferguson will be changing out approximately 500 residential meters a week.

**Financial Forecasting – Davenport**

Mr. Ted Cole with Davenport provided the following information:

**Goals and Objectives**

- Review the City’s current Credit Ratings and introduce a series of Rating Peers.
- Review the City’s Historical General Fund Operations and Fund Balance Levels.
- Provide a preliminary perspective on the City’s existing Tax Supported Debt and Financial Profile.
  - Analyze a series of Key Financial Ratios within the City’s Financial Policies so as to better understand the City’s future Debt Capacity.
  - Examine a series of Peer Comparatives to understand how the City’s Existing Debt Profile compares against national and North Carolina cities and towns.
- Analyze the impact of the City’s Future Capital Projects under consideration.
  - Revisit the Key Financial Ratios and Financial Policies.
  - Analyze the impact of proposed financings on the City’s Debt Affordability based on current revenue sources.
  - Analyze the City’s Utility Supported Financial Profile and Near-Term Capital Projects.

**Credit Rating Overview and Peer Comparatives**

**Overview**

The City is currently rated Aa2 by Moody’s Investors Service (April 2017) and AA- by Standard and Poor’s (April 2017).
National Cities and Towns
Aaa  220 Credits
Aa  1,569 Credits
A   714 Credits

Moody’s North Carolina Cities and Towns
Aaa  11 Credits
Aa  30 Credits
A   4 Credits

Rating Agency Commentary – Moody’s (4/19/17)
Credit Strengths
Stabilizing institutional presence of Seymour Johnson Air Force Base
Local economy benefits from proximity to the Raleigh metro area

Credit Challenges
• Elevated, but declining unemployment
  ▪ Some reliance on economically sensitive sales tax revenue (22.4% of FY 16 revenues)
• Factors that Could Lead to an Upgrade
  ▪ Continued tax base expansion and diversification with improvements in wealth levels
  ▪ Sustained trend of surplus operations resulting in growth in reserves and liquidity
• Factors that Could Lead to a Downgrade
  ▪ Deterioration of the city's tax base and demographic profile
  ▪ Significant increase in debt burden

Rating Agency Commentary – S&P (4/21/17)
The 'AA-' rating reflects S&P’s opinion of the City’s:
• Very weak economy;
• Strong management;
• Strong budgetary performance;
• Very strong budgetary flexibility;
• Very strong liquidity;
• Strong debt and contingent liability position; and
• Very strong institutional framework score.

Outlook
• The stable outlook reflects S&P Global Ratings’ opinion that the city's operating performance and reserves have improved and that the city will likely maintain its very strong reserves and strong operating performance. Therefore, we do not expect to change the rating within the two-year outlook period.
  • Upside scenario
    ▪ With all other factors remaining stable, if economic indicators were to show sustained improvement to levels we consider commensurate with the city's higher-rated peers, we could raise the rating.
  • Downside scenario
    ▪ If financial performance were to experience sustained deterioration, leading to significant reductions in reserves, we could lower the rating.

Rating Agency Methodology Updates
Moody’s

Under the new methodology, an initial indicative rating is calculated from a weighted average of four key factors:

<table>
<thead>
<tr>
<th>US Local Governments General Obligation Debt Methodology</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Economy / Tax Base: 30%</td>
</tr>
<tr>
<td>Tax Base Size (Full Value): 10%</td>
</tr>
<tr>
<td>Full Value Per Capita: 10%</td>
</tr>
<tr>
<td>Wealth (Median Family Income): 10%</td>
</tr>
<tr>
<td>2. Finances: 30%</td>
</tr>
<tr>
<td>Fund Balance (% of Revenues): 10%</td>
</tr>
<tr>
<td>Fund Balance Trend (5-Year Change): 5%</td>
</tr>
<tr>
<td>Cash Balance (% of Revenues): 10%</td>
</tr>
<tr>
<td>Cash Balance Trend (5-Year Change): 5%</td>
</tr>
<tr>
<td>3. Management: 20%</td>
</tr>
<tr>
<td>Institutional Framework: 10%</td>
</tr>
<tr>
<td>Operating History: 10%</td>
</tr>
<tr>
<td>4. Debt / Pensions: 20%</td>
</tr>
<tr>
<td>Debt to Full Value: 5%</td>
</tr>
<tr>
<td>Debt to Revenue: 5%</td>
</tr>
<tr>
<td>Moody’s Adjusted Net Pension Liability (3-Year Average) to Full Value: 5%</td>
</tr>
<tr>
<td>Moody’s Adjusted Net Pension Liability (3-Year Average) to Revenue: 5%</td>
</tr>
</tbody>
</table>

Up to one-notch adjustment can be made from the indicative rating based on other qualitative factors.

S&P

On September 12, 2013, Standard & Poor’s updated its US Local Governments General Obligation Ratings methodology and assumptions.

Under the new methodology, an initial indicative rating is calculated from a weighted average of seven key factors:

<table>
<thead>
<tr>
<th>US Local Governments General Obligation Ratings Methodology</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Institutional Framework: 10%</td>
</tr>
<tr>
<td>Legal and practical environment in which the local govt operates</td>
</tr>
<tr>
<td>2. Economy: 30%</td>
</tr>
<tr>
<td>Total Market Value Per Capita:</td>
</tr>
<tr>
<td>Projected per capita effective buying income as a % of US projected effective buying income</td>
</tr>
<tr>
<td>3. Management: 20%</td>
</tr>
<tr>
<td>Impact of management conditions on the likelihood of repayment</td>
</tr>
<tr>
<td>Available Fund Balance as a % of Expenditures: 10%</td>
</tr>
<tr>
<td>4. Budgetary Flexibility:</td>
</tr>
<tr>
<td>5. Budgetary Performance:</td>
</tr>
<tr>
<td>6. Liquidity: 10%</td>
</tr>
<tr>
<td>Total Gov't Available Cash as a % of Total Gov't Funds Debt Service</td>
</tr>
<tr>
<td>Total Gov't Cash as a % of Total Gov't Funds Expenditures</td>
</tr>
<tr>
<td>7. Debt and Contingent Liabilities: 10%</td>
</tr>
<tr>
<td>Net Debt as a % of Total Governmental Funds Revenue:</td>
</tr>
<tr>
<td>Total Governmental Funds Debt Service as a % of Total Governmental Funds Expenditures</td>
</tr>
</tbody>
</table>

Up to one-notch adjustment can be made from the indicative rating based on other qualitative factors.

Historical Credit Spreads

The Town’s credit rating has a direct impact on the cost of borrowing, which in turn affects the Town’s debt capacity.

- The credit spread is the premium an issuer pays to the purchaser of their bonds (i.e. higher interest rate) as compensation for increased credit risk.
- Since the financial downturn in September 2008, credit quality of issuers has taken on a renewed importance to investors.
- The average spread for an A rated borrower has increased from 0.33% from Nov 2004 – Dec 2008 to 0.68% since Dec 2008.

Mr. Ted Cole also reviewed the following:

- General Fund Operations
- General Fund Balance Overview
- General Fund Peer Comparatives
- Existing Tax Supported Debt
- Key Debt Ratio: Tax Supported Payout Ratio
- Key Debt Ratio: Debt to Assessed Value
• Key Debt Ratio: Debt Service vs. Expenditures
• Debt Affordability Analysis

Future Tax Supported Capital Projects
The City is considering the following future capital projects to be paid from the General Fund:

Equipment / Vehicle Loan – $2,300,000
Financing assumptions for the loan include:
Issuance: April/May 2018 (FY 2018)
Amortization: 5 Year Level Debt Service
Interest Rate: 2.00%
First Interest: FY 2019
First Principal: FY 2019

Police Evidence Room / Fire Station #4 – $4,000,000
Financing assumptions for the loan include:
Issuance: Summer 2018 (FY 2019)
Amortization: 15 Year Level Principal
Interest Rate: 4.00%
First Interest: FY 2019
First Principal: FY 2020

Herman Park Center – $10,000,000
Financing assumptions for the loan include:
Issuance: Summer 2019 (FY 2020)
Amortization: 15 Year Level Principal and 15 Year Structured Principal*
Interest Rate: 4.00%
First Interest: FY 2020
First Principal: FY 2021

General Obligation Bond Referendum
On November 8, 2016, the City voted and passed a General Obligation Bond Referendum for the following projects:

Street Bonds – $7,000,000
The Bonds will fund construction, repair, installation and equipping of streets, sidewalks, streetscapes and related utility infrastructure in the City.

Multi-Sports Complex – $3,000,000
The Bonds will fund the acquisition, construction and equipping of parks and recreation facilities, including eight full-size, illuminated multi-sport fields, parking, restrooms, walking trails and concession facilities.

The City has issued / plans to issue the GO Bonds on the following schedule:

May 2017 – $5,500,000
$2,500,000 Street Bonds, $3,000,000 Multi-Sports Complex Bonds
Amortization: 20 Year Level Principal
Interest Rate: 2.79%
First Interest: FY 2018
First Principal: FY 2018

August 2018 – $4,500,000
$4,500,000 Street Bonds
Amortization: 20 Year Level Principal
Interest Rate: 5.00%
First Interest: FY 2019
First Principal: FY 2020
Financing Cases Analyzed
Davenport has analyzed the following funding cases for the City’s future capital needs. Each case issues GO Debt and all IPC Debt with a Level Principal Amortization1.

Case 1:
Fund Vehicle IPC, Remaining Street GO Bonds and Police/Fire IPC in Summer 2018
No Herman Park Center

Case 2:
Fund Vehicle IPC, Remaining Street GO Bonds and Police/Fire IPC in Summer 2018
Fund Herman Park Center in Summer 2019 – Level Principal Amortization

Case 3:
Fund Vehicle IPC, Remaining Street GO Bonds and Police/Fire IPC in Summer 2018
Fund Herman Park Center in Summer 2019 – Structured Principal Amortization2

Case 4:
Fund Vehicle IPC, Remaining Street GO Bonds and Police/Fire IPC in Summer 2018
Fund Herman Park Center in Summer 2019 – Level Principal Amortization with Two Years Interest Only2

Utility Supported Financial Profile
Existing Utility Supported Debt

<table>
<thead>
<tr>
<th>Type</th>
<th>Par Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Obligation Bonds</td>
<td>$10,118,401</td>
</tr>
<tr>
<td>IPCs / LOBs / COPs</td>
<td>$18,341,514</td>
</tr>
</tbody>
</table>

Total $28,459,916

Utility Supported Debt Service

<table>
<thead>
<tr>
<th>FY</th>
<th>Principal</th>
<th>Interest</th>
<th>Total</th>
<th>10-yr Payout</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>28,459,918</td>
<td>4,995,349</td>
<td>33,455,265</td>
<td></td>
</tr>
<tr>
<td>2018</td>
<td>3,258,520</td>
<td>699,583</td>
<td>3,958,104</td>
<td>71.9%</td>
</tr>
<tr>
<td>2019</td>
<td>2,186,945</td>
<td>620,940</td>
<td>2,807,885</td>
<td>74.7%</td>
</tr>
<tr>
<td>2020</td>
<td>2,175,388</td>
<td>565,783</td>
<td>2,741,151</td>
<td>79.4%</td>
</tr>
<tr>
<td>2021</td>
<td>2,149,315</td>
<td>514,731</td>
<td>2,664,047</td>
<td>85.1%</td>
</tr>
<tr>
<td>2022</td>
<td>2,083,024</td>
<td>481,003</td>
<td>2,564,027</td>
<td>89.0%</td>
</tr>
<tr>
<td>2023</td>
<td>1,787,446</td>
<td>408,545</td>
<td>2,205,993</td>
<td>94.1%</td>
</tr>
<tr>
<td>2024</td>
<td>1,794,460</td>
<td>361,808</td>
<td>2,156,268</td>
<td>95.5%</td>
</tr>
<tr>
<td>2025</td>
<td>1,775,273</td>
<td>315,188</td>
<td>2,090,461</td>
<td>96.1%</td>
</tr>
<tr>
<td>2026</td>
<td>1,618,146</td>
<td>268,742</td>
<td>1,886,888</td>
<td>97.0%</td>
</tr>
<tr>
<td>2027</td>
<td>1,607,146</td>
<td>224,434</td>
<td>1,831,580</td>
<td>98.3%</td>
</tr>
<tr>
<td>2028</td>
<td>1,636,146</td>
<td>179,913</td>
<td>1,816,059</td>
<td>100.0%</td>
</tr>
<tr>
<td>2029</td>
<td>1,630,146</td>
<td>135,181</td>
<td>1,765,326</td>
<td>100.0%</td>
</tr>
<tr>
<td>2030</td>
<td>1,629,146</td>
<td>96,735</td>
<td>1,725,881</td>
<td>100.0%</td>
</tr>
<tr>
<td>2031</td>
<td>1,058,146</td>
<td>58,377</td>
<td>1,116,523</td>
<td>100.0%</td>
</tr>
<tr>
<td>2032</td>
<td>1,088,146</td>
<td>37,207</td>
<td>1,125,352</td>
<td>100.0%</td>
</tr>
<tr>
<td>2033</td>
<td>315,179</td>
<td>15,800</td>
<td>350,979</td>
<td>100.0%</td>
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<tr>
<td>2034</td>
<td>168,085</td>
<td>12,640</td>
<td>180,725</td>
<td>100.0%</td>
</tr>
<tr>
<td>2035</td>
<td>168,085</td>
<td>9,480</td>
<td>177,565</td>
<td>100.0%</td>
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<tr>
<td>2036</td>
<td>168,085</td>
<td>6,320</td>
<td>174,405</td>
<td>100.0%</td>
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<tr>
<td>2037</td>
<td>168,085</td>
<td>3,160</td>
<td>171,245</td>
<td>100.0%</td>
</tr>
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</table>
Key Projection Assumptions

Revenues:
FY 2018: As Budgeted + $420,000 from Wayne Water Districts
FY 2019 – 2023:
  Operating Revenues: 3.00% Growth + $840,000 from Wayne Water Districts
  Non-Operating Revenues: 3.00% Growth

Operating Expenditures:
FY 2018: As Budgeted
FY 2019 – 2023: 3.00% Growth

Future Pay Go Capital:
FY 2018 Budget: $1,192,100
FY 2019 – 2023: 0.00% Growth

Future Transfer to Capital Reserve Fund:
FY 2018 Budget: $200,000
FY 2019 – 2023: 0.00% Growth

Council discussed future projects, debt affordability and thanked Mr. Cole for his time. Council asked staff to provide revenue growth over the past five to ten years.

**Herman Park Center Discussion**

Mr. Scott Barnard shared the following information:

Design Team

City of Goldsboro – owner
HH Architecture – architect
Benesch – landscape architect
Lynchmykins – structural engineering
Entech Engineering – MEP engineering

Site Master Plan

Project Background
- A feasibility study concluded that the existing building could not meet the space, flexibility, and programmatic needs of the public
- HH Architecture provided six floor plan options for the community to vote on
- The final two plans were adjusted based on public input and put out to vote again by the Goldsboro Parks and Recreation department
- Revision based on revised budget and discussion with Council

Mr. Scott Barnard reviewed estimated costs.
Council discussed Herman Park Center. Councilmember Foster stated we need to consider needs versus wants. Council agreed re-construction of Herman Park Center will be discussed at a later time.

24 Hours of Peace
Mr. Husain joined the Council by Skype. He provided information on Summer in the Zone. Councilmember Williams asked Mr. Husain to share how this event could positively affect the city economically and how it affects the people who attend. Mr. Husain shared the event would provide income to local businesses, sales tax, etc. He stated the event would have a positive effect on quality of life; can help people to feel good about their city and feel pride in their city.

Due to technical issues and weather, the call was lost.

New Positions
Department heads reviewed the following new positions being requested in the upcoming budget:

<table>
<thead>
<tr>
<th>Department</th>
<th>Position</th>
<th>Pay Grade/Pay Range</th>
<th>Estimated Cost</th>
<th>Dept. Priority</th>
<th>Fund</th>
</tr>
</thead>
<tbody>
<tr>
<td>HR</td>
<td>Senior HR Analyst</td>
<td>80/553,144-569,219</td>
<td>$48,773</td>
<td>1</td>
<td>GF</td>
</tr>
<tr>
<td>IT</td>
<td>Administrative Assistant III</td>
<td>78/537,747-599,640</td>
<td>$50,604</td>
<td>1</td>
<td>GF</td>
</tr>
<tr>
<td>IT</td>
<td>Computer Systems Administrator I</td>
<td>80/553,144-543,919</td>
<td>$68,773</td>
<td>2</td>
<td>GF</td>
</tr>
<tr>
<td>IT</td>
<td>Computer Systems Administrator I</td>
<td>77/525,001-572,693</td>
<td>$60,277</td>
<td>3</td>
<td>GF</td>
</tr>
<tr>
<td>R&amp;S</td>
<td>Senior Recreation Assistant-adaptive</td>
<td>76/552,697-551,519</td>
<td>$44,527</td>
<td>1</td>
<td>GF</td>
</tr>
<tr>
<td>R&amp;S</td>
<td>Athletics Manager</td>
<td>72/525,549-556,800</td>
<td>$48,478</td>
<td>2</td>
<td>GF</td>
</tr>
<tr>
<td>R&amp;S</td>
<td>Senior Park Technician</td>
<td>70/525,001-551,519</td>
<td>$44,527</td>
<td>3</td>
<td>GF</td>
</tr>
<tr>
<td>R&amp;S</td>
<td>Park Technician</td>
<td>66/515,826-542,285</td>
<td>$57,662</td>
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<td>GF</td>
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<tr>
<td>R&amp;S</td>
<td>Recreation Center Assistant</td>
<td>65/515,045-490,066</td>
<td>$42,651</td>
<td>5</td>
<td>GF</td>
</tr>
<tr>
<td>R&amp;S</td>
<td>Senior Program Manager</td>
<td>72/535,949-556,800</td>
<td>$48,478</td>
<td>6</td>
<td>GF</td>
</tr>
<tr>
<td>Planning</td>
<td>Senior Planning Technician</td>
<td>78/528,130-576,130</td>
<td>$12,524</td>
<td>1</td>
<td>NCDOT and GF</td>
</tr>
<tr>
<td>PW</td>
<td>Buildings &amp; Grounds Supervisor</td>
<td>78/548,130-576,130</td>
<td>$62,920</td>
<td>1</td>
<td>GF</td>
</tr>
<tr>
<td>PW</td>
<td>Senior Sign Technician</td>
<td>74/529,698-543,919</td>
<td>$52,820</td>
<td>2</td>
<td>GF</td>
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<tr>
<td>PW</td>
<td>Biosolids Operator/Driver</td>
<td>69/515,045-490,066</td>
<td>$42,680</td>
<td>3</td>
<td>WRF Utility</td>
</tr>
<tr>
<td>PW</td>
<td>Senior Fleet Mechanic</td>
<td>73/537,790-566,640</td>
<td>$56,630</td>
<td>4</td>
<td>GF</td>
</tr>
<tr>
<td>PW</td>
<td>Maintenance Technician [Stormwater]</td>
<td>67/538,166-544,500</td>
<td>$59,270</td>
<td>5</td>
<td>Staff LIF</td>
</tr>
<tr>
<td>T&amp;T</td>
<td>Communications &amp; Creative Services Manager</td>
<td>72/535,949-556,800</td>
<td>$48,478</td>
<td>1</td>
<td>Tourism and GF</td>
</tr>
</tbody>
</table>

Each department reviewed their request.

Additional discussion from Mr. Rick Fletcher included:
- Preparations to Eliminate EQ Basins 3, 4 & 5 at the WRF have Directly Impacted both Compost Facility and WRF Staff and Equipment
  - Current operations have doubled the amount of biosolids produced – going from 10 loads four-days a week to 16 loads five-days a week (80 loads/wk)
  - Compost facility had to redirect staffing – losing an invaluable maintenance day
  - WRF had to double dewatering staff – losing equipment maintenance time
- Recommend Adding a Biosolids Operator/Driver in Order to Continue Current Level of Operations
  - Free up the compost mechanic operator to perform primary duties
  - Allow WRF operators to get back to their normal duties
- All Stormwater Positions Funded thru Stormwater Utility Program
  - 5.4 permanent positions no longer funded through General Fund ($285K)
- Add one stormwater maintenance technician – funded through SW Utility
- Add Buildings & Grounds Supervisor and Sign Technician
  - Enable Reorganization – New Buildings & Grounds Division
  - Two 2-man crews available for Building Maintenance
  - Allows Sign Shop to be moved under City’s Traffic Engineer
- Add One Fleet Maintenance Heavy Equipment Mechanic
- Add One Biosolids Operator/Driver

Additional discussion to be held during budget time.

Meeting Recessed
As there was no further business, the meeting recessed to March 22, 2018 at 8:30 a.m.
March 22, 2018
The Mayor and City Council met on March 22, 2018 at 8:30 a.m. at the Goldsboro Event Center with attendance as follows:

Councilmembers Present: Mayor Chuck Allen, Presiding
Mayor Pro Tem David Ham
Councilmember Antonio Williams
Councilmember Bill Broadaway
Councilmember Bevan Foster
Councilmember Gene Aycock

Councilmember Absent: Councilmember Mark Stevens

Other Members Present: Scott Stevens, City Manager
Melissa Corser, City Clerk
Randy Guthrie, Assistant City Manager
Octavius Murphy, Assistant to the City Manager
Kaye Scott, Finance Director
Sherry Archibald, Paramount & Goldsboro Event Center Director
Mike West, Police Chief
Rick Fletcher, Public Works Director
Mike Wagner, Deputy Public Works Director – Utilities
Chad Edge, Deputy Public Works Director – Operations
Scott Barnard, Parks & Recreation Director
Jennifer Collins, Interim Planning Director
Allen Anderson, Chief Building Inspector
Julie Metz, DGDC Director
Sherry Archibald, Paramount & Goldsboro Event Center Director
Shycole Simpson-Carter, Community Relations Director
Marty Anderson, City Engineer
Bernadette Carter-Dove, HR Director
Scott Williams, IT Director
Ashlin Glatthar, Travel & Tourism Director
James Farfouir, Interim Fire Chief
Sylvia Barnes, Citizen
Brandi Matthews, Citizen
Carl Martin, Citizen
Rochelle Moore, News Argus Reporter (arrived at 9:43 a.m.)

The meeting was called to order by Mayor Allen at 8:30 a.m.

Crosswalk Mural Design Selection
Ms. Julie Metz shared the following information:

Made on Main Street is a grant program that provides Community Action Grants for innovative community transformation projects across the country. Grants will introduce material change through rejuvenation efforts and/or beautification projects. Upon awarding each grant, OneMain will host a celebration to bring the community together and showcase the transformation. These celebrations will kick off the overarching mission of bringing people together to rediscover downtown.

Goldsboro, North Carolina is our first recipient in a series of seven grants. The subsequent six grants will be selected on May 15.
Crosswalk Mural Design Selection

Ms. Metz provided Council with a copy of 37 designs and asked that they select their 6 favorite designs.

Boards and Commissions
Council reviewed vacancies and the following recommendations for appointments were received:

Commission on Community Relations
- Elvira Johnson – District 4
- Tara Humphries – District 2

Goldsboro Municipal Golf Course
- Gina Price – County

Historic District
- Joshua Jackson – District 6
- Cortnee Hendrick – District 2

Recreation Advisory Commission
- John Falkenstein – District 3
- Danielle Baptiste – District 3
- Linda Farmer – District 4

Mayor’s Committee for Persons with Disabilities
- Janet Baber – District 3
- Dee Tripp – Winterville
- Stephen Taylor – District 5
- Michelle Casarez – District 6
- Evelyn Paul – District 5
- Edna Turner – District 3
- Sabrina Shivar – within ETJ

We are interested in murals that:
- Designs that are simplistic yet interesting. The designs should be simple enough to easily maintain them by a non-artist if desired.
- Are semi-permanent and will have a life span of at least 3 to 5 years before needing major maintenance.
- Each crosswalk mural will be 35 feet in length, from curb to curb, and 5 feet in depth/height.
- Colors will be limited to five (5) per crosswalk.

Downtown Goldsboro’s Vision Statement is: Downtown Goldsboro – Beautiful, historic, lively and full of economic opportunity and gusto. We honor our past while developing diversity and vibrancy to create a cultural arts, entertainment and urban lifestyle center.
Councilmember Foster suggested combining Recreation Advisory Committee and the Golf Course Committee.

Staff will prepare a resolution appointing those recommended for the next Council Meeting. Council asked staff to prepare a letter to appointees and re-appointees once appointments are made. As well as, provide a letter to those not appointed. Additional follow-up needed for Commission on Community Relations and Development and Historic District Commission vacancies.

**Councilmember Requests – Environmental Services Salaries**
Councilmember Williams stated employees were told in 2015 when the new trucks (the one-arm bandits) were received, they would get a pay increase.

Mr. Rick Fletcher shared information on implementing a Senior Equipment Operator.

Ms. Bernadette Carter-Dove shared information on comparison of salaries for environmental services with surrounding municipalities. She stated we are in line with neighboring communities.

**Councilmember Requests – Additional Mechanic Position**
Councilmember Williams shared he has been told an additional mechanic is needed.

**Councilmember Requests – Summer in the Zone**
Councilmember Williams shared Mr. Husain is available if Council has any questions regarding Summer in the Zone. Staff was asked to get estimated costs and share with Council.

**Councilmember Requests – Gym in District 1**
Councilmember Williams stated Council needed to think about the future. There has been a lot of talk about the Herman Park Center. It is hard for kids in District 1 to go to WA Foster. We need someplace safe, a beacon of hope for them. If we plan for a Recreation Center in that area, it would help a lot of families and bring back some life to that particular part of the city and it needed to be included in the Master Plan.

Mr. Scott Barnard shared the Parks and Recreation Mater Plan is in need of updating and would include public input for recreation needs across the City. The funding is included in the department’s FY 2018-19 budget request.

**Councilmember Requests – Paramount Theatre Operations Cost.**
Ms. Sherry Archibald shared the following information:

**Paramount Facts**
- 500 Seat Capacity-Economic engine to City. Series & local performances bring visitors to the City.
- Reserving dates: Two years in advance
- Members of NC Presenters Consortium
- Annual programming grants-Dance Touring Initiative Grant
- Recent & Upcoming maintenance expenses:
  - 2016/2017-Rigging repairs-$38,000.
  - 2018/2019- Replace carpet/address storage needs
- Staff: 2 full time 16 part-time

**Paramount Statistics**
- 213 Days of Use in 2017/112 Days of Events
Days of use results in the following:
- Rehearsals
- Performances
- Concerts
- Presentations
- Meetings
- Weddings
- Birthday parties
- Receptions
- Approximately 55,000 visitors annually

Paramount Performing Arts Series - 10 years
- 5-8 Professional Touring Artists perform at the Paramount annually.
- Performance Fee – funded through General budget
- Proceeds deposit to General budget
- Ticket revenue to match or exceed performance fee
- PERKS:
  - Patrons from outside the city
  - Contributes to Tourism
  - Community Outreach

Expenses/Revenue
2016/2017
Expenses: $443,000
Revenue: $161,000
36% Self Sufficient

History -
2008/09  29%
2001/10  37%
2010/11  40%
2011/12  40%
2012/13  42%
2013/14  40%
2014/15  44%
2015/16  52%
2016/17  36%

Not including Debt or Depreciation

Ms. Archibald noted - 2016/2017 - *Expenses:  First year we’ve had to put significant funds in our maintenance line item (due to required rigging improvements)  *Revenue-*Three of Eight shows in series- extremely low:  first two events were same weekend as Hurricane Matthew and third event was just two weeks later.

Self-Sufficiency Comparisons
Municipality Presenters

<table>
<thead>
<tr>
<th>Municipality</th>
<th>% Self Sufficient</th>
</tr>
</thead>
<tbody>
<tr>
<td>High Point</td>
<td>35%</td>
</tr>
<tr>
<td>Cary</td>
<td>46%</td>
</tr>
<tr>
<td>Burlington</td>
<td>24%</td>
</tr>
<tr>
<td>Morganton</td>
<td>33%</td>
</tr>
<tr>
<td>Garner</td>
<td>22%</td>
</tr>
</tbody>
</table>

Sneak Peak - 11th Annual Performing Arts Series
Ranky Tanky - Jazz influenced traditional Gullah music
NC Symphony
The Platters
Gina Chavez- Multi-ethnic Latin pop
Jack & the Wonder Beans- Children’s Theatre
Ron K Brown- Modern Dance.  Dancer & Choreographer…founded company in NY in 1985
Council thanked Ms. Archibald for the information.

**Councilmember Requests – Internships**
Councilmember Foster stated he felt it would be a good idea to provide internships from May to August to help college kids who are coming back get some experience.

Mr. Scott Stevens shared we do have internships but most are unpaid.

Council discussed. Paid internships to be discussed during the budget process.

**Councilmember Requests – Historic District Guidelines**
Ms. Jennifer Collins and Ms. Julie Metz shared the following information:

**Existing Boundary**
Certified by the National Park Service in 1985

**Existing Contributing Structures**

**Contributing Structures**
- All structures within the defined district are either contributing or non-contributing.
- Significance is based on history, prehistory, architecture, culture, integrity of design, setting, materials, feeling and association.
Proposed National Register Historic Districts in Goldsboro

- Two districts that would likely meet National Register standards.
- When local district was established and certified by National Park Service there was more leeway in terms of vacant lots and noncontributing buildings.
- Since then...numerous contributing resources have been demolished and new buildings constructed that would not be included in a National Register district.

Moving Forward

- Current boundaries of local historic district would not be affected by establishment of the National Registered districts.
- Only affect...the local district would no longer be certified.
- Only contributing properties in the National Registered districts would be eligible for rehab tax credits
- Local district boundaries would be changed through an amendment to local ordinance.

Next Steps

- Neighborhood Revitalization Plan
- New Inventory of the Historic District
  - Consultant to conduct = $30,000
  - Final report with recommendations for boundaries for one or two National Register districts
- National Register nomination

Ms. Collins shared staff is reviewing and considering relaxing some of the guidelines for the Historic District.

Council also discussed industry recruitment and workforce. Council asked staff to invite Crystal Gettys with the Development Alliance and Craig Foucht with Wayne Community to discuss recruitment of industry and workforce development.

Councilmember Requests – Cemetery Expansion
Mr. Chad Edge shared the following information:

Elmwood Cemetery

- Consist of 23 acres
- Currently all available plots are sold out
- Rear portion is challenged with unmarked or undocumented graves
- Subject to flooding during significant storm events (i.e. Hurricane Matthew)
- Front portion undeveloped and reserved for expansion
Elmwood Cemetery Expansion

- Current proposal shown creates 1841 grave plots
- Surveying and recording Phase 1 has been funded
- Hurricane Matthew victims buried within Phase 1
- Areas of concern
  - Drainage of some proposed plots
  - Internal traffic flow
  - Removal of Existing trees and shrubs
  - Function and Appearance of Cemetery grounds
  - Providing strong and fond memories for the users and guests
- A Master Plan would address these concerns and give a unified direction for implementation

Elmwood Cemetery Expansion
Staff Recommendations
PHASE 1
- Survey and Record Phase 1 (already funded) and begin selling grave sites
- Reserve and do not sell grave sites identified with conflicts or concerns
- Phase 1 consist of 313 grave sites. Sales of lots at our current rate ($750/space) would generate ~$234,000
- Hire Consultant to create Conceptual Master Plan to maximize cemetery use (~$5-10,000)

Willowdale Cemetery
- Consist of 37 acres
- Currently all available plots are sold out
- Expansion is planned to the west towards John Street.
- “Friends of Willowdale” contracted out with LKC Engineering and Landscape Architecture out of Aberdeen, NC for a conceptual master plan.
- Council accepted and adopted conceptual Master Plan April 2016

Willowdale Cemetery Expansion
- Incorporates traditional burial along with options for alternative types of burials (Above Ground Plots, Columbarium Niches or Scatter Gardens)
- Conceptual Plan provides a gathering place, dedicated parking, and connectivity to existing cemetery.
- Would add approximately 17 acres
- Total proposed plots over 6,000 plots at full build out.
- City owns most of the property for full expansion. Four parcels remain to be acquired.

Willowdale Cemetery Expansion
Staff Recommendations
PHASE 1
- Consists of ~1650 lots and ~900 columbarium niches.
- Hire Consultant to create site plan/ construction plans
- Continue to pursue acquiring parcel
- Explore options to construct Phase 1 without parcel
- With refined plan and good cost estimate move forward with implementation and selling grave sites
- Selling lots at current pricing ($750/ grave), Phase 1 has potential to generate ~$1.9M

Council discussed and asked staff to see how our rates compare with others. Council asked staff to bring back master plan and to get public input. More discussion on do we proceed with cemetery expansion.

Review of Council Retreat Decisions
Mr. Stevens shared the following list of retreat decisions:

1. Council to look at the list of proposed streets to be resurfaced and finalize list in April.
2. Council would like to have a conversation with the County Commissioners and the Sheriff regarding School Resource Officers and funding.
3. Staff to report back on the number of complaints received in the Police Department for 2017 and 2018 year to date.
4. Staff to provide revenue growth over the past five to ten years.
5. Re-construction of Herman Park Center to be discussed at a later time.
6. Council agreed staff could proceed with conversations with downtown businesses on downtown sanitation services and bring back.
7. Boards and Commission vacancies were reviewed and recommendations for appointments were received. Staff to prepare a letter to appointees and re-appointees once appointments are made. Provide a letter to those not appointed as well. Additional follow-up needed for Commission on Community Relations and Development and Historic District Commission vacancies.
8. Staff to get estimated costs and other City Council questions for Summer in the Zone and share with Council.
9. Environmental Service reclassification of salaries to be discussed during the budget process.
10. Gym in District 1 – The Parks and Recreation Mater Plan is in need of updating and would include public input for recreation needs across the City. The funding is included in the department’s FY 2018-19 budget request.
11. Paid internships to be discussed during the budget process.
12. Cemeteries – how do our rates compare with others? Bring back master plan and public input. More discussion on do we proceed with cemetery expansion.
13. Council asked staff to invite Crystal Gettys with the Development Alliance and Craig Foucht with Wayne Community to discuss recruitment of industry and workforce development.

Council recessed at 10:57 a.m. with plans to resume around 12:15 p.m. when Mr. Gene Nichols plans to arrive to share information on the Poverty Study.

Council resumed at 12:30 with the following members present:

Councilmembers Present: Mayor Chuck Allen, Presiding
Mayor Pro Tem David Ham
Councilmember Antonio Williams (arrived at 12:40 p.m.)
Councilmember Bill Broadaway
Councilmember Gene Aycock

Councilmember Absent: Councilmember Mark Stevens
Councilmember Bevan Foster

Other Members Present: Scott Stevens, City Manager
Melissa Corser, City Clerk
Randy Guthrie, Assistant City Manager
Octavius Murphy, Assistant to the City Manager
Sherry Archibald, Paramount & Goldsboro Event Center Director
Rick Fletcher, Public Works Director
Mike Wagner, Deputy Public Works Director – Utilities
Chad Edge, Deputy Public Works Director – Operations
Scott Barnard, Parks & Recreation Director
Jennifer Collins, Interim Planning Director
Shycole Simpson-Carter, Community Relations Director
Pamela Leake, Senior HR Analyst
Sylvia Barnes, Citizen
Shirley Edwards, Citizen
Carl Martin, Citizen
Francine Smith, Citizen
Rochelle Moore, News Argus Reporter (arrived at 12:37 p.m.)
Gene Nichols, University Of North Carolina School Of Law

Poverty Study – Gene Nichols
Mr. Gene Nichols with the University Of North Carolina School Of Law provided information on a recent poverty study entitled “Goldsboro: Isolation and Marginalization in Eastern
North Carolina.”

Mr. Nichols touched on the following topics:

- Poverty
- Child Poverty
- Loss of Income
- Income Mobility
- Concentrations of Poverty
- Shortage of Safe, Affordable Housing
- Economic and Racial Segregation and Polarization

He stated a committee or task force has been created. He also shared information on what Charlotte is doing to address some of their poverty issues. Mr. Nichols stated he would provide a link to those reports.

*Gene Nichol is Boyd Tinsley Distinguished Professor of Law at the University Of North Carolina School Of Law. Heather Hunt is a Research Associate at Carolina Law. The research and publication work of Nichol, Hunt and their colleagues is supported by the North Carolina Poverty Research Fund of the University Of North Carolina School Of Law.

Adjournment
As there was no further business, the meeting was adjourned at 1:11 p.m.

________________________________________
Chuck Allen
Mayor

________________________________________
Melissa Corser, MMC
City Clerk